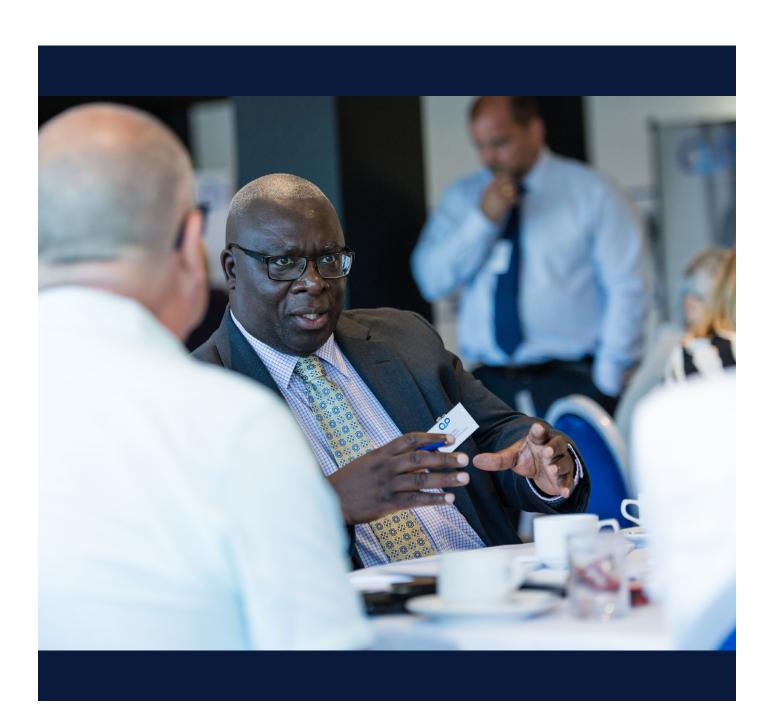




# National Professional Qualification for Senior Leadership (NPQSL) Qualification Specification



## **About NPQSL**

The National Professional Qualification for Senior Leadership (NPQSL) is accredited by the Department for Education (DfE). The qualification is delivered by the Outstanding Leaders Partnership (OLP), a collaborative partnership of schools, teaching school alliances and multi-academy trusts, managed and supported by Best Practice Network.

NPQSL provides recognition of leadership development and professional achievement for senior leaders who are looking for further professional development but not yet aspiring to headship.

## **Entry requirements**

NPQSL is for those who are, or are aspiring to become, a senior leader with cross-school responsibilities such as an experienced middle leader, a deputy headteacher, a SEN coordinator, an assistant headteacher, or other senior staff.

In order to be accepted onto the qualification candidates must have their application endorsed by their Headteacher via a signed Headteacher declaration that is uploaded as part of the candidate's application.

#### Benefits for candidates

- Improve outcomes for pupils across the school
- Increased awareness and understanding of self and of the behaviours needed to lead across a school
- Time to reflect on leadership practice and ability to check learning and development needs
- Increased capability and capacity to take on leadership across a school - having the skills, knowledge and understanding to do the job more effectively

#### **Benefits for schools**

- Support succession of school leaders and build a cohesive, impact-focused school leadership team
- Evidence-based sustainable school improvement undertaken to reduce variation in pupil progress and attainment and to improve teaching
- A professionally aware and informed leader who can make evidence-based decisions and approach new challenges in an effective and efficient manner
- The ability to review and evaluate practice in order to bring about change and get the best for young people and staff within the organisation

## **Qualification components**

Component	Overview	Guided Learning Hours
360° leadership diagnostic	Work-based peer feedback at the start and end of the qualification, aligned to content requirements, providing 360° feedback on candidate strengths and areas for development.	2
Face-to-face events	3 event days consisting of tailored practice tasks, group networking and self-managed learning interaction supporting powerful dialogue and leadership training.	
Online courses	3 facilitated online courses each consisting of 4 modules covering: Strategy & Improvement, Teaching & Curriculum Excellence and Managing Resources & Risk.	
Online briefings	A series of online briefings providing key qualification information, support, guidance and assessment insight.	6
		Total 92

#### **Qualification schedule**

# Self-directed learning

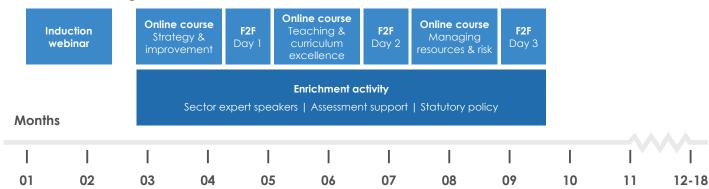
Initial 360° diagnostic

School-based improvement project

Endpoint 360°

Submit final assessment

## Facilitated learning



# **Qualification content**

The qualification covers 6 content areas which set out what a leader should know or should be able to do, and 7 leadership behaviours which set out how the best leaders operate. The content areas have been embedded within 3 online courses, with the leadership behaviours explored during the face-to-face events.

# **Event content**

Each day is facilitated by experienced serving school leaders.

Event 1: Strategy & Improvement	<ul> <li>Outcomes of the 360° diagnostic: Where am I now and where do I want to be?</li> <li>School improvement project planning</li> <li>Analysing school data and identifying strategies for improvement</li> <li>Establishing a vision and strategy in partnership</li> <li>Making change happen to improve the culture</li> </ul>
Event 2: Teaching & Curriculum Excellence	<ul> <li>Checking in on leadership learning and practice</li> <li>Establishing criteria for teaching and learning and communicating to others</li> <li>Evidencing the impact of teaching, learning and curriculum, and identifying strategies to reduce variation and improve</li> <li>Maximising the quality of teaching through the effective deployment and development of teachers and teaching assistants</li> <li>Reflecting on learning and its application in your context</li> </ul>
Team effectiveness: Motivating and influencing across the school     Establishing partnerships that build capacity and improve performance     Analysing leadership and management performance improvement strategies     Exploiting opportunities to develop and grow the school curriculum     Analysing value for money and designing a business case for improvement	

# Online course content

	Strategy & Improvement	Teaching & Curriculum Excellence	Managing Resources & Risk
Module 1	Context for change & strategic development	Context for change - teaching & learning reality	Financial efficiency & effectiveness
Module 2	Creating the vision & strategic improvement environment	Creating the learning culture for effective teaching and learning and curriculum opportunity	Accountability & governance School-led partnership and impact
Module 3	Establishing credible relationships & effective collaboration	Growing talent and quality momentum	Staffing recruitment, retention and performance
Module 4	Transforming the culture for improvement & impact	Transforming lives and opportunities for improvement and impact	Transforming schools through school-led partnership and impact

#### **Assessment**

## Leading a whole school improvement project (5,000 words)

Candidates must lead an improvement project across their school, lasting at least two terms, to a) reduce variation in pupil progress and attainment and b) improve the efficiency and effectiveness of teaching. A written account of the project covering the design, implementation and evaluation must then be submitted for assessment.

Project scripts and supporting evidence are assessed in accordance with a mark scheme provided by the DfE and are subject to national moderation.

#### In order to achieve NPQSL candidates must:

- complete 3 online courses and associated core tasks
- engage with practice-based events
- pass final assessment within 18 months of starting the qualification

#### What's next?

Candidates who successfully complete NPQSL may choose to continue their professional development through the completion of a master's degree in educational leadership or, if they deem themselves to be within three years of applying for headship roles, by competing the National Professional Qualification for Headship. Professionally, NPQSL graduates may choose to apply for senior leadership or system leadership roles such as Deputy Head, Specialist Leader of Education (SLE) or Teaching School Director.

#### Masters accreditation

The qualification has been developed in collaboration with Chester University to be delivered at Masters Level 7. Candidates successful in achieving the qualification have the opportunity to accrue credits towards an MA in Educational Leadership with Chester University.

## **Course intakes**

We have two qualification intakes per year; one in the autumn term and one in the spring term. For further information and for application deadlines please see our website www.outstandingleaders.org/qualifications/npqsl

#### Distance learning

Candidates for whom time away from school or access to local delivery is not available have the opportunity to complete the qualification via a distance learning model. With distance learning, the three event days are each delivered flexibly over the course of two weeks through a combination of online briefings and candidate activity.

## **Delivery locations**

Delivery venues are largely provided through our national network of teaching school and multi-academy trust partners. Candidates applying from one of our partner groups will be allocated to that group for the face-to-face events•.

In addition to partner groups we also have a number of groups located according to the geography of the candidates that register, helping minimise travel time for the majority of candidates.

Candidates not registering through a school partner will be allocated to their most geographically convenient group for the three training events and will be provided the opportunity to change group, or join our distance learning model, if their allocated group does not suit

Our face-to-face groups take place across the country and we strive to ensure all candidates have access to local delivery.

• Subject to group viability

## **Further information**

For further information regarding our qualification offer please contact the team via **cpd@bestpracticenet.co.uk** or call us on **0117 920 9200**.





